



S.T.E.P.S. 2: Facilitate

(Strategic Tools for Excellent Problem Solving)

This intensive, practice-oriented, advanced workshop prepares educators to facilitate resolution of critical issues using TregoED process. Participants leave prepared to:

- Lead facilitation of high-stakes issues using analytic process
- Flexibly apply analytic process with deeper understanding of how to optimize it
- Handle each phase of facilitation—and its tasks, challenges, and typical pitfalls
- Determine when and how to involve others
- Plan, organize and lead productive meetings
- Maximize impact and benefits of process use

Building S.T.E.P.S. Capability

S.T.E.P.S. 1:

Introduces four processes for problem solving and decision making

S.T.E.P.S. 2: Prepares district eaders as experts

Licenses leaders to conduct introductory workshops for colleagues

Return on Investment

- Timely, effective resolution to critical issues
- Skillful use of data to identify and address tough issues
- Enhanced teamwork and communication
- Increased transparency and trust
- Greater stakeholder
 commitment and buy-in
- Smoother implementation of decisions and initiatives
- Resolution of conflict in emotionally-charged situations
- Recommendations that are compelling, data-based, and more likely to be approved

"Having in-district facilitators has allowed us to get the best thinking of stakeholders using a clearcut and trusted process. We have tackled issues as diverse as equity in pre-school registration, data assessment issues, services for our most at-risk students, and budget prioritization."

> Marni Kirkland, Assistant Superintendent, Curriculum and Instruction Colquitt County Schools (GA)



S.T.E.P.S. 2: Facilitate

Process Facilitation Phases

PREPARE Phase

To lay the groundwork for successful resolution and implementation

RESOLVE Phase

To develop solutions that address identified needs

Successful S.T.E.P.S. 2 candidates are:

- Past participants of S.T.E.P.S. 1 (pre-requisite)
- Experienced with and committed to using TregoED processes
- Respected by colleagues and others
- Trustworthy in handling confidential or sensitive information
- Unafraid of conflict or dissenting opinions
- Comfortable facilitating a group (or willing to learn)
- Flexible and able to change direction when necessary
- Results-driven-motivated by achieving goals
- Able and willing to invest the time necessary to address significant issues
- Committed and supported by their manager to serving in this role

IMPLEMENT Phase

To implement solutions and monitor for success

The S.T.E.P.S. 2 workshop gave me a deeper understanding of TregoED processes. The opportunity for practice with guidance from TregoED experts made me more confident facilitating complex issues in my district."

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Jenna Bacolor Executive Director (Community Division) Ann Arbor Public Schools (MI)

Workshop Structure

Standard S.T.E.P.S. 2 includes Situation Appraisal, Decision Analysis, and Potential Problem/Opportunity Analysis. Problem Analysis requires an additional two-days.



Who we are

For over 25 years, TregoED has helped build the decision-making and problem-solving capacity of education leaders. TregoED's proven analytic processes are based on Kepner-Tregoe's pioneering research used by organizations and Fortune 1000 companies around the world. These process tools are the essential first step to building leadership capacity and improving student outcomes.

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